

RAYMOND JAMES®

1960s



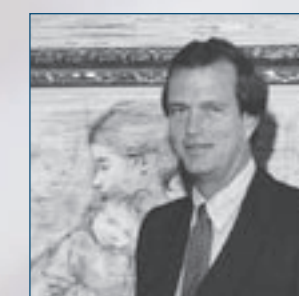
**1962**  
Robert A. James Investments incorporates.

Applications made for membership on Philadelphia-Baltimore-Washington Stock Exchange.

**1963**  
Profit sharing plan adopted.

**1964**  
Raymond and Associates merges into Robert A. James Investments and the firm of Raymond James & Associates forms.

First branch office opens.



**1966**  
Thomas A. James joins firm.

**1967**  
Investment Management & Research forms as an affiliate broker/dealer to engage in investment banking activities.

Corporate headquarters moves to 8,000-square-foot building.

**1968**  
Planning Corporation of America subsidiary forms as general insurance agency.

Tenth branch office opens.

RJ&A commences floor brokerage and specialist operations on the Philadelphia Stock Exchange.

**1969**  
First annual Raymond James Invitational Art Show is held.  
Raymond James Financial incorporates as holding company.

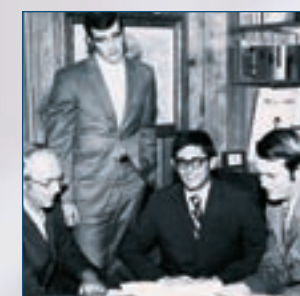
RJ&A joins Midwest Stock Exchange.

IM&R merges into RJ&A to become Investment Banking Department.

RJ&A completes its first successful public stock underwriting for ABA Industries.

RJ&A approves its employee stock option plan for associates.

1970s



**1970**  
Money market funds introduced.

**1971**  
RJ&A introduces computers to improve operations efficiency.

**1972**  
The RJ&A Equities Research Department commences operations.

**1973**  
Training of associates begins, leading to the formation of Raymond James University.

RJ&A gains membership on New York Stock Exchange.

**1974**  
IM&R reactivates as an independent contractor broker/dealer.

**1975**  
RJ&A becomes registered investment advisor with the Securities and Exchange Commission, forms Eagle Asset Management.

RJF establishes Employee Stock Ownership Trust.



**1976**  
Corporate Headquarters expands by 9,000 square feet.

**1977**  
American Stock Exchange approves RJ&A for membership.

RJ Oil & Gas subsidiary incorporates as general partner for oil and gas limited Partnerships.

**1979**  
RJ&A cited for leadership in providing financial planning services to clients.



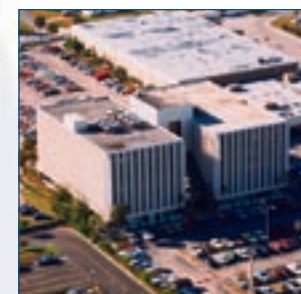
1980s

**1980**  
Robert Thomas Securities subsidiary forms as independent contractor broker/dealer.

RJ Properties subsidiary forms as real estate general partner.

RJF's net income exceeds \$1 million for the first time.

**1981**  
RJ&A introduces correspondent clearing services to independent broker/dealers.



**1982**  
RJ Leasing subsidiary forms as general partner for equipment leasing limited partnerships.

RJF moves to a new, 85,000-square-foot corporate headquarters.

**1983**  
RJF completes \$14 million initial public offering.

**1985**  
RJF pays first dividend.

Raymond James Limited Partnership Trading Desk organizes.

Heritage Family of Funds organizes.

**1986**  
New York Stock Exchange approves RJF stock for listing (Symbol: RJF).

RJF completes \$16.5 million convertible bond and 345,000 common share offering.

Ralph Bloch becomes RJ&A's first technical analyst.

RJ&A organizes Public Finance Department.

RJ&A creates Investment Advisory Services Division.

**1987**  
RJF moves to 15-acre Raymond James Financial Center campus and constructs a 180,000-square-foot building.

Paris office opens.

**1988**  
Introduction of Elite Investment Account, a cash management program.

RJ&A initiates Stock Loan Department.

**1989**  
RJ&A's research and asset allocation results begin appearing in Zacks Investment Research Inc., as reported in the *Wall Street Journal*.

Nyon, Switzerland, office opens.

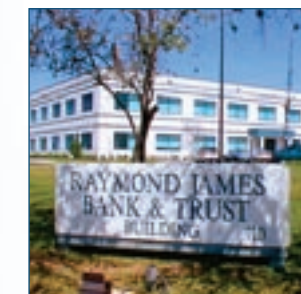
1990s

**1991**  
RJF purchases additional 15 acres for its international headquarters campus.

**1992**  
We expand into a second, 120,000-square-foot building on our campus.

Dusseldorf, Germany, office opens.

**1993**  
Raymond James Trust Company subsidiary forms.



**1994**  
Raymond James Bank, FSB subsidiary organizes.

First offering of our unique in-depth confirmation.

Acquisition of the Sound Trust Company of Tacoma, Washington.

Publication of the ground-breaking *Your Rights and Responsibilities as a Raymond James Client*.

Introduction of the Passport Investment Account.

**1995**  
Investment Banking Department opens offices in Dallas and Boston; Fixed Income Department opens offices in Boston, Los Angeles and Houston.

Brussels, Belgium, office opens.

The firm launches first national TV advertising campaign on CNN and CNBC.

**1996**  
Our Web site, raymondjames.com, is launched.



Creation of Equity Capital Markets Group.

Raymond James Bank introduces first mortgages, home equity lines and loans.

**1997**  
Raymond James Capital incorporates as merchant bank.

First annual Michael Cherry Scholarship awarded to investment banking associates.



**1998**  
Naming rights purchased to Tampa's Raymond James Stadium.

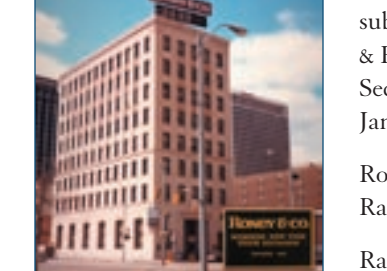
RJF forms Raymond James Argentina Sociedad de Bolsa SA joint venture.

300,000-square-foot Tower III and Raymond Bank and Trust Company building completed and occupied.

Raymond James Bank completes nationwide introduction of residential lending products.

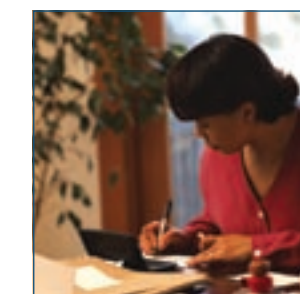
Milan, Italy, office opens.

Plans announced to consolidate IM&R and RTS into Raymond James Financial Services.



Clients gain access to their account information via the Internet.

**1999**  
Online trading offered to clients through their financial advisors.  
Professional Golfers Association of America appoints Raymond James as its financial planning firm.



2000s

**2000**  
Raymond James Killik independent contractor joint venture launched in United Kingdom, later named Raymond James Investment Services.

Goepel McDermid Inc. acquired in Canada, later renamed Raymond James Limited.

Online banking introduced by Raymond James Bank.

National branding campaign launched.

Audio and video streaming introduced on Raymond James Web sites.

Raymond James Charitable Endowment Fund established.

**2001**  
Raymond James Financial named to the *Fortune* 1000.  
Alternative Investment Group created.

Ballast Point Partners venture capital fund launched.

**2002**  
Raymond James affiliate Ballast Point Ventures, L.P. announces first closing on \$40 million venture capital fund.

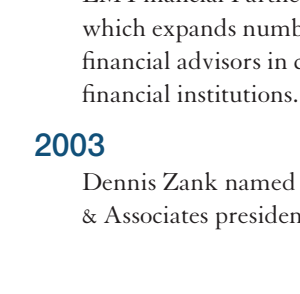
Chet Helck named Raymond James Financial's president and COO.

Dick Averitt named chairman and CEO of Raymond James Financial Services.

Raymond James named to *Fortune* 1000 "most admired company" list.

Raymond James Financial Services acquires relationships of Legg Mason LM Financial Partners subsidiary, which expands number of affiliated financial advisors in community financial institutions.

**2003**  
Dennis Zank named Raymond James & Associates president.



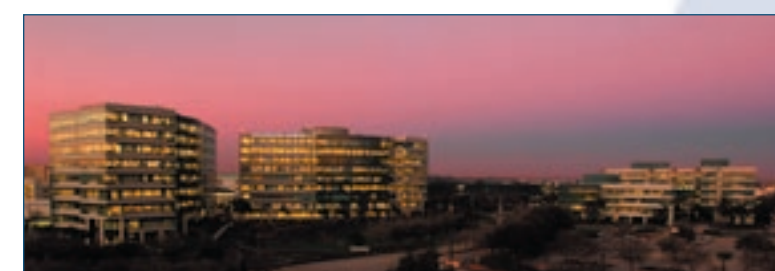
Chet Helck elected to the Securities Industry Association's board of directors.

*Investment Advisor* magazine features Raymond James in its cover story, recognizing financial advisors who "emphasize financial planning ... a winning formula for today's troubled times."

As the Raymond James branding campaign continues, two new commercials are produced and begin airing on national television.

Raymond James Financial wins national business in the arts award.

**2004**  
300,000-square-foot Tower IV at the Raymond James Financial Center is completed.



Raymond James & Associates introduces its Advisor Select division, providing advisors with an alternate way to affiliate with the firm.

Chet Helck testifies in front on the U.S. Senate on behalf of the industry, defending both the role of the financial advisor and the importance of mutual funds in the face of increasing regulatory and legislative pressures.

Governor Jeb Bush and Florida Cabinet members recognize Tom James as the 2004 "Florida Free Enterpriser of the Year."

Tom James announces record earnings on CNBC's "Morning Call."

