

## New York Office

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**Raj Singh** - Managing Director, Head of the Recapitalization & Restructuring Investment Banking Group  
Mr. Singh joined Raymond James & Associates in 2002. Prior to joining Raymond James, he was with PriceWaterhouseCoopers Securities investment banking group specializing in restructuring and mergers and acquisitions. In addition, his prior experience includes several years at Arthur Andersen working in its corporate recovery consulting group and as a CPA. Mr. Singh has provided financial restructuring and advisory services to distressed companies and their creditors for over 14 years and has worked on some of the largest and most complex bankruptcies across a range of industries. Mr. Singh graduated from Rutgers University with a Bachelor of Science in accounting and earned his MBA from the University of North Carolina at Chapel Hill.  
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**Michael Hannagan** - Vice President

Mr. Hannagan joined Raymond James & Associates in 2007. Prior to joining Raymond James, Mr. Hannagan practiced corporate and restructuring law for five years, focusing on the representation of bondholders on ad hoc and official committees and distressed/nondistressed mergers and acquisitions. For the past three years, Mr. Hannagan was a salestrader of distressed and high-yield bonds at Miller Tabak Roberts Securities covering hedge funds and other institutional accounts. Mr. Hannagan earned his Bachelor of Arts in political science from Northwestern University and JD from the University of Maryland.  
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## Toronto Office

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**Adam Kauffman** - Vice President


Mr. Kauffman joined Raymond James & Associates in 2004. Prior to joining Raymond James, Mr. Kauffman worked as a consultant to the World Bank Group and spent five years at Ernst & Young as an associate. At Ernst & Young, Mr. Kauffman first worked in public accounting and earned his chartered accountant designation. He later worked in Ernst & Young's Corporate Finance Restructuring Group where he focused on advising debtors on large, cross-border financial restructurings in the transportation, entertainment and

telecommunications sectors. Mr. Kauffman holds a Bachelor of Commerce from McGill University and an MBA from Georgetown University, where he graduated with honors.

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