RAYMOND JAMES

July 23, 2025

FOR IMMEDIATE RELEASE
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RAYMOND JAMES FINANCIAL REPORTS FISCAL THIRD QUARTER OF 2025 RESULTS

- Record net revenues of \$10.34 billion and record pre-tax income of \$1.98 billion for the first nine months of fiscal 2025, up 10% and 5%, respectively, over the first nine months of fiscal 2024
- Record client assets under administration of \$1.64 trillion and record Private Client Group assets in fee-based accounts of \$943.9 billion, up 11% and 15%, respectively, over June 2024
- Quarterly net revenues of \$3.40 billion, up 5% over the prior year's fiscal third quarter and flat compared to the preceding quarter
- Quarterly net income available to common shareholders of \$435 million, or \$2.12 per diluted share; quarterly adjusted net income available to common shareholders of \$449 million⁽¹⁾, or \$2.18 per diluted share⁽¹⁾
- Repurchased \$451 million of common stock during the fiscal third quarter
- Annualized return on common equity of 17.1% and annualized adjusted return on tangible common equity of 20.5%⁽¹⁾ for the first nine months of fiscal 2025

ST. PETERSBURG, Fla. – Raymond James Financial, Inc. (NYSE: RJF) today reported net revenues of \$3.40 billion and net income available to common shareholders of \$435 million, or \$2.12 per diluted share, for the fiscal third quarter ended June 30, 2025. Excluding \$19 million of expenses related to acquisitions, quarterly adjusted net income available to common shareholders was \$449 million⁽¹⁾, or \$2.18 per diluted share⁽¹⁾. The results for the period included a \$58 million reserve increase associated with the settlement of a legal matter related to bond underwritings for a specific issuer, sold to institutional investors between 2013 to 2015. Although the firm maintains it had strong defenses and denied any liability, given the complexity of the case and the unpredictability of litigation outcomes, it determined to resolve the long-running dispute without admission of wrongdoing.

"This quarter we celebrate the firm's 150th consecutive quarter of profitability, highlighting the strength of our diverse and complementary businesses and our ongoing commitment to always putting clients first," said CEO Paul Shoukry. "We are encouraged by the significant growth in our financial advisor recruiting pipeline, as more advisors continue to recognize our unique culture, comprehensive capabilities, strong balance sheet, and our steadfast commitment to maintaining independence. Our investment banking pipeline remains strong, and we are growing increasingly optimistic about macroeconomic conditions although the environment remains uncertain. Looking ahead, we enter the fiscal fourth quarter well positioned, supported by record client assets and significant capital to drive further business growth."

Quarterly net revenues increased 5% over the prior year's fiscal third quarter and approximated the preceding quarter level, with continued growth in asset management and related administrative fees which increased to \$1.73 billion. Primarily the result of the impact of the aforementioned legal reserve, net income available to common shareholders decreased. For the fiscal third quarter, annualized return on common equity and annualized adjusted return on tangible common equity were 14.3% and 17.2%⁽¹⁾, respectively.

For the first nine months of the fiscal year, record net revenues of \$10.34 billion increased 10%, record earnings per diluted share of \$7.35 increased 7%, and record adjusted earnings per diluted share of \$7.55⁽¹⁾ increased 6% over the first nine months of fiscal 2024. The Private Client Group segment net revenues and the Asset Management segment net revenues and pre-tax income were record results during the first nine months of fiscal 2025. Annualized return on common equity was 17.1% and annualized adjusted return on tangible common equity was 20.5%⁽¹⁾.

Segment Results

Private Client Group

- Quarterly net revenues of \$2.49 billion, up 3% over the prior year's fiscal third quarter and slightly higher compared to the preceding quarter
- Quarterly pre-tax income of \$411 million, down 7% compared to the prior year's fiscal third quarter and 5% compared to the preceding quarter
- Record Private Client Group assets under administration of \$1.57 trillion, up 11% over June 2024 and 7% over March 2025
- Record Private Client Group assets in fee-based accounts of \$943.9 billion, up 15% over June 2024 and 8% over March 2025
- Domestic Private Client Group net new assets⁽²⁾ of \$11.7 billion for the fiscal third quarter, or annualized growth from beginning of period assets of 3.4%; Fiscal year-to-date, domestic Private Client Group net new assets of \$34.5 billion or 3.3% annualized
- Total clients' domestic cash sweep and ESP balances of \$55.2 billion, down 2% compared to the prior year's fiscal third quarter and 4% compared to the preceding quarter

Quarterly net revenues rose 3% year-over-year mainly driven by higher asset management and related administrative fees which were partially offset by the impacts of lower short-term interest rates. During the same period, PCG assets in fee-based accounts grew by 15%, primarily due to market appreciation and net asset inflows. This contributed to a 7% rise in asset management and related administrative fees, reaching \$1.46 billion. Pre-tax income declined year-over-year primarily due to the impact of lower interest rates.

Capital Markets

- Quarterly net revenues of \$381 million, up 15% over the prior year's fiscal third quarter and down 4% compared to the preceding quarter
- Quarterly investment banking revenues of \$203 million, up 17% over the prior year's fiscal third quarter and down 2% compared to the preceding quarter
- Quarterly pre-tax loss of \$54 million reflects the impact of the aforementioned \$58 million legal reserve in the quarter

Quarterly net revenues increased 15% over the prior year period, driven mainly by higher investment banking, fixed income brokerage and equity brokerage revenues. Sequentially, quarterly net revenues decreased 4% largely due to lower M&A revenues and fixed income brokerage revenues partially offset by higher underwriting and affordable housing investments business revenues. The quarterly pre-tax loss was largely due to the impact of the aforementioned legal reserve. The investment banking pipeline remains strong and while we are increasingly optimistic regarding macroeconomic conditions, the current environment remains uncertain.

Asset Management

- Quarterly net revenues of \$291 million, up 10% over the prior year's fiscal third quarter and 1% over the preceding quarter
- Record quarterly pre-tax income of \$125 million, up 12% over the prior year's fiscal third quarter and 3% over the preceding quarter
- Record financial assets under management of \$263.2 billion, up 15% over June 2024 and 7% over March 2025

The increase in quarterly net revenues and pre-tax income over both the prior-year and sequential quarter is largely attributable to higher financial assets under management due to market appreciation and net inflows into fee-based accounts in the Private Client Group.

Bank

- Quarterly net revenues of \$458 million, up 10% over the prior year's fiscal third quarter and 6% over the preceding quarter
- Quarterly pre-tax income of \$123 million, up 7% over the prior year's fiscal third quarter and 5% over the preceding quarter
- Record net loans of \$49.8 billion, up 10% over June 2024 and 3% over March 2025
- Bank segment net interest margin ("NIM") of 2.74% for the quarter, up 10 basis points over the prior year's fiscal third quarter and 7 basis points over the preceding quarter

Net loans increased by 3% over the preceding quarter, primarily due to ongoing growth in securities-based lending, which rose by 5% in the quarter. Bank segment NIM improved by 7 basis points to 2.74%, attributable mainly to a favorable shift in asset mix and a higher proportion of lower cost deposits. These factors contributed to a 6% sequential increase in quarterly net revenues. The credit quality of the loan portfolio remains strong.

Other

The effective tax rate for the quarter was 22.6%, reflecting the favorable impact of nontaxable corporate-owned life insurance gains in the quarter. During the fiscal third quarter, the firm repurchased common stock of \$451 million at an average price of \$137 per share. As of June 30, 2025, \$749 million remained available under the Board's approved common stock repurchase authorization. At the end of the quarter, the total capital ratio was 24.3%⁽³⁾ and the tier 1 leverage ratio was 13.1%⁽³⁾, both well above regulatory requirements.

A conference call to discuss the results will take place today, Wednesday, July 23, at 5:00 p.m. ET. The live audio webcast, and the presentation which management will review on the call, will be available at www.raymondjames.com/investor-relations/financial-information/quarterly-earnings. An audio replay of the call will be available at the same location until October 22, 2025. For a listen-only connection to the conference call, please dial: 888-596-4144 (conference code: 3778589).

About Raymond James Financial, Inc.

Raymond James Financial, Inc. (NYSE: RJF) is a leading diversified financial services company providing private client group, capital markets, asset management, banking and other services to individuals, corporations and municipalities. Total client assets are \$1.64 trillion. Public since 1983, the firm is listed on the New York Stock Exchange under the symbol RJF. Additional information is available at www.raymondjames.com.

Forward-Looking Statements

Certain statements made in this press release may constitute "forward-looking statements" under the Private Securities Litigation Reform Act of 1995. Forward-looking statements include information concerning future strategic objectives, business prospects, anticipated savings, financial results (including expenses, earnings, liquidity, cash flow and capital expenditures), industry or market conditions (including changes in interest rates and inflation), demand for and pricing of our products (including cash sweep and deposit offerings), anticipated timing and benefits of our acquisitions, and our level of success integrating acquired businesses, anticipated results of litigation, regulatory developments, and general economic conditions. In addition, future or conditional verbs such as "will," "may," "could," "should," and "would," as well as any other statement that necessarily depends on future events, are intended to identify forward-looking statements. Forward-looking statements are not guarantees, and they involve risks, uncertainties and assumptions. Although we make such statements based on assumptions that we believe to be reasonable, there can be no assurance that actual results will not differ materially from those expressed in the forward-looking statements. We caution investors not to rely unduly on any forward-looking statements and urge you to carefully consider the risks described in our filings with the Securities and Exchange Commission (the "SEC") from time to time, including our most recent Annual Report on Form 10-K, and subsequent Quarterly Reports on Form 10-Q and Current Reports on Form 8-K, which are available at www.raymondjames.com and the SEC's website at www.sec.gov. We expressly disclaim any obligation to update any forward-looking statement in the event it later turns out to be inaccurate, whether as a result of new information, future events, or otherwise.

Summary results of operations

	Т	hree	months end	ed		% char	nge from
\$ in millions, except per share amounts	une 30, 2025		June 30, 2024	ľ	March 31, 2025	June 30, 2024	March 31, 2025
Net revenues	\$ 3,398	\$	3,228	\$	3,403	5%	—%
Pre-tax income	\$ 563	\$	644	\$	671	(13)%	(16)%
Net income available to common shareholders	\$ 435	\$	491	\$	493	(11)%	(12)%
Earnings per common share: (4)							
Basic	\$ 2.16	\$	2.37	\$	2.41	(9)%	(10)%
Diluted	\$ 2.12	\$	2.31	\$	2.36	(8)%	(10)%
Non-GAAP measures: (1)							
Adjusted pre-tax income	\$ 582	\$	667	\$	690	(13)%	(16)%
Adjusted net income available to common shareholders	\$ 449	\$	508	\$	507	(12)%	(11)%
Adjusted earnings per common share – basic ⁽⁴⁾	\$ 2.23	\$	2.45	\$	2.48	(9)%	(10)%
Adjusted earnings per common share – diluted (4)	\$ 2.18	\$	2.39	\$	2.42	(9)%	(10)%

		1	Nine m	onths ended	
\$ in millions, except per share amounts	J	une 30, 2025	J	une 30, 2024	% change
Net revenues	\$	10,338	\$	9,359	10%
Pre-tax income	\$	1,983	\$	1,883	5%
Net income available to common shareholders	\$	1,527	\$	1,462	4%
Earnings per common share: (4)					
Basic	\$	7.51	\$	7.02	7%
Diluted	\$	7.35	\$	6.85	7%
Non-GAAP measures: (1)					
Adjusted pre-tax income	\$	2,041	\$	1,955	4%
Adjusted net income available to common shareholders	\$	1,570	\$	1,516	4%
Adjusted earnings per common share – basic (4)	\$	7.72	\$	7.28	6%
Adjusted earnings per common share – diluted ⁽⁴⁾	\$	7.55	\$	7.10	6%

Other selected financial highlights	Thr	ee months ende	d	Nine month	s ended
	June 30, 2025	June 30, 2024	March 31, 2025	June 30, 2025	June 30, 2024
Return on common equity (5)	14.3 %	17.8 %	16.4 %	17.1 %	18.2 %
Adjusted return on common equity (1) (5)	14.8 %	18.4 %	16.9 %	17.5 %	18.8 %
Adjusted return on tangible common equity (1) (5)	17.2 %	21.9 %	19.7 %	20.5 %	22.5 %
Pre-tax margin ⁽⁶⁾	16.6 %	20.0 %	19.7 %	19.2 %	20.1 %
Adjusted pre-tax margin (1)(6)	17.1 %	20.7 %	20.3 %	19.7 %	20.9 %
Total compensation ratio (7)	64.8 %	64.7 %	64.8 %	64.6 %	64.7 %
Adjusted total compensation ratio (1)(7)	64.5 %	64.4 %	64.5 %	64.4 %	64.3 %
Effective tax rate	22.6 %	23.6 %	26.2 %	22.8 %	22.1 %

Consolidated Statements of Income (Unaudited)

	TI	nree m		% change from			
in millions, except per share amounts	ıne 30, 2025	J	une 30, 2024		arch 31, 2025	June 30, 2024	March 31, 2025
Revenues:							
Asset management and related administrative fees	\$ 1,733	\$	1,611	\$	1,725	8%	—%
Brokerage revenues:							
Securities commissions	431		416		431	4%	—%
Principal transactions	128		116		149	10%	(14)%
Total brokerage revenues	559		532		580	5%	(4)%
Account and service fees	302		328		321	(8)%	(6)%
Investment banking	212		183		216	16%	(2)%
Interest income	990		1,057		963	(6)%	3%
Other	46		51		40	(10)%	15%
Total revenues	3,842		3,762		3,845	2%	—%
Interest expense	(444)		(534)		(442)	(17)%	—%
Net revenues	3,398		3,228		3,403	5%	—%
Non-interest expenses:							
Compensation, commissions and benefits	2,202		2,090		2,204	5%	—%
Non-compensation expenses:							
Communications and information processing	191		166		184	15%	4%
Occupancy and equipment	77		75		74	3%	4%
Business development	77		72		64	7%	20%
Investment sub-advisory fees	56		48		54	17%	4%
Professional fees	42		38		34	11%	24%
Bank loan provision/(benefit) for credit losses	15		(10)		16	NM	(6)%
Other (8)	175		105		102	67%	72%
Total non-compensation expenses	633		494		528	28%	20%
Total non-interest expenses	2,835		2,584		2,732	10%	4%
Pre-tax income	563		644		671	(13)%	(16)%
Provision for income taxes	 127		152		176	(16)%	(28)%
Net income	436		492		495	(11)%	(12)%
Preferred stock dividends	1		1		2	—%	(50)%
Net income available to common shareholders	\$ 435	\$	491	\$	493	(11)%	(12)%
Earnings per common share – basic (4)	\$ 2.16	\$	2.37	\$	2.41	(9)%	(10)%
Earnings per common share – diluted (4)	\$ 2.12	\$	2.31	\$	2.36	(8)%	(10)%
Weighted-average common shares outstanding – basic	 201.2		206.8		204.3	(3)%	(2)%
Weighted-average common and common equivalent shares outstanding – diluted	205.5		212.3		208.7	(3)%	(2)%

Consolidated Statements of Income (Unaudited)

		ı	Nine r	months ended	
in millions, except per share amounts		ne 30, 025		June 30, 2024	% change
Revenues:		025			% change
	\$	5,201	\$	4,534	15%
Asset management and related administrative fees	Ф	3,201	φ	4,554	15%
Brokerage revenues: Securities commissions		1,302		1,213	7%
		396		,	7% 7%
Principal transactions				369	7% 7%
Total brokerage revenues		1,698 965		1,582 982	
Account and service fees		753		902 543	(2)% 39%
Investment banking					
Interest income		2,980		3,159	(6)%
Other		125		120	4% 7 0/
Total revenues		11,722		10,920	7%
Interest expense		(1,384)		(1,561)	(11)%
Net revenues		10,338		9,359	10%
Non-interest expenses:		C C70		0.054	400/
Compensation, commissions and benefits		6,678		6,054	10%
Non-compensation expenses:		550		404	450/
Communications and information processing		553		481	15%
Occupancy and equipment		224		220	2%
Business development		209		193	8%
Investment sub-advisory fees		163		132	23%
Professional fees		110		103	7%
Bank loan provision for credit losses		31		23	35%
Other ⁽⁸⁾		387		270	43%
Total non-compensation expenses		1,677		1,422	18%
Total non-interest expenses		8,355		7,476	12%
Pre-tax income		1,983		1,883	5%
Provision for income taxes		452		417	8%
Net income		1,531		1,466	4%
Preferred stock dividends		4		4	— %
Net income available to common shareholders	\$	1,527	\$	1,462	4%
Earnings per common share – basic ⁽⁴⁾	\$	7.51	\$	7.02	7%
Earnings per common share – diluted (4)	\$	7.35	\$	6.85	7%
Weighted-average common shares outstanding – basic		203.0		207.9	(2)%
Weighted-average common and common equivalent shares outstanding – diluted		207.6		213.1	(3)%

Consolidated Selected Key Metrics (Unaudited)

						As of			% c	hange fr	om
\$ in millions, except per share amounts				ıne 30, 2025		June 30, 2024		March 31, 2025	June 30, 2024	ľ	March 31, 2025
Total assets			\$	84,815	\$	80,628	\$	83,132	5%		2%
Total common equity attributable to Raymon James Financial, Inc.	ond		\$	12,180	\$	11,118	\$	12.133	10%		- %
Book value per share ⁽⁹⁾			\$	60.90	\$	54.08	\$	59.74	13%		2%
Tangible book value per share (1) (9)			\$	52.32	\$	45.57	\$	51.29	15%		2%
Capital ratios:											
Tier 1 leverage				13.1 % ⁽³⁾		12.7 %		13.3 %			
Tier 1 capital				23.0 % ⁽³⁾		22.2 %		23.5 %			
Common equity tier 1				22.8 % ⁽³⁾		22.0 %		23.3 %			
Total capital				24.3 % ⁽³⁾		23.6 %		24.8 %			
						As of			% с	hange f	rom
Client asset metrics (\$ in billions)				June 30, 2025		June 30, 2024		March 31, 2025	June 30, 2024		March 31, 2025
Client assets under administration			\$	1,637.1	\$	1,476.2	\$	1,535.9	11%		7%
Private Client Group assets under adminis	tration	ı	\$	1,574.2	\$	1,415.7	\$	1,475.5	11%		7%
Private Client Group assets in fee-based a	ccour	nts	\$	943.9	\$	820.6	\$	872.8	15%		8%
Financial assets under management			\$	263.2	\$	229.3	\$	245.0	15%		7%
				Thi	ee r	months ende	d	I	Nine n	nonths e	ended
Net new assets metrics (\$ in millions)				June 30, 2025		June 30,		March 31,	June 30,		June 30,
Domestic Private Client Group net new ass	sets ⁽²	.)	<u> </u>		\$	2024 16,517	\$	8,830	2025 \$ 34,501		2024 47,740
Domestic Private Client Group net new ass			•	3.4 %	Ψ	5.2 %	Ψ	2.6 %		3 %	5.8
— annualized ⁽²⁾				0.4 70		0.2 70		2.0 %	0.0	, ,0	0.0
						As of			% с	hange f	rom
Clients' domestic cash sweep and Savings Program balances (\$ in milli		nced	l 	June 30, 2025		June 30, 2024		March 31, 2025	June 30, 2024		March 31, 2025
·					_						
	'RJBD)P"): ⁽	10)								
	'RJBD)P"): ⁽	\$	26,635	\$	23,371	\$	25,783	14%		3%
Raymond James Bank Deposit Program ("	'RJBC)P"): ⁽		26,635 13,878	\$	23,371 17,325	\$	25,783 16,813	14% (20)%		
Raymond James Bank Deposit Program (" Bank segment	'RJBC)P"): ⁽		•	\$		\$	· ·			3%
Raymond James Bank Deposit Program (" Bank segment Third-party banks Subtotal RJBDP	'RJBC	P"): ⁽		13,878	\$	17,325	\$	16,813	(20)%		3% (17)%
Raymond James Bank Deposit Program (" Bank segment Third-party banks Subtotal RJBDP				13,878 40,513	\$	17,325 40,696	\$	16,813 42,596	(20)% —%		3% (17)% (5)%
Raymond James Bank Deposit Program (" Bank segment Third-party banks Subtotal RJBDP Client Interest Program Total clients' domestic cash sweep				13,878 40,513 1,640	\$	17,325 40,696 1,713	\$	16,813 42,596 1,656	(20)% —% (4)%		3% (17)% (5)% (1)%
Raymond James Bank Deposit Program (" Bank segment Third-party banks Subtotal RJBDP Client Interest Program Total clients' domestic cash sweep	o bala	nces		13,878 40,513 1,640 42,153	\$	17,325 40,696 1,713 42,409	\$	16,813 42,596 1,656 44,252	(20)% —% (4)% (1)%		3% (17)% (5)% (1)% (5)%
Raymond James Bank Deposit Program (" Bank segment Third-party banks Subtotal RJBDP Client Interest Program Total clients' domestic cash sweep Enhanced Savings Program ("ESP") (11) Total clients' domestic cash sweep	bala and	nces ESP	\$ 	13,878 40,513 1,640 42,153 13,027 55,180	· —	17,325 40,696 1,713 42,409 14,039 56,448	\$	16,813 42,596 1,656 44,252 13,507 57,759	(20)% —% (4)% (1)% (7)% (2)%		3% (17)% (5)% (1)% (5)% (4)%
Raymond James Bank Deposit Program (" Bank segment Third-party banks Subtotal RJBDP Client Interest Program Total clients' domestic cash sweep Enhanced Savings Program ("ESP") (11) Total clients' domestic cash sweep balances	bala and	nces ESP ree m	\$ 	13,878 40,513 1,640 42,153 13,027 55,180	\$ 	17,325 40,696 1,713 42,409 14,039 56,448	\$ nge	16,813 42,596 1,656 44,252 13,507 57,759	(20)% —% (4)% (1)% (7)% (2)%	onths e	3% (17)% (5)% (1)% (5)% (4)% (4)%
Raymond James Bank Deposit Program (" Bank segment Third-party banks Subtotal RJBDP Client Interest Program Total clients' domestic cash sweep Enhanced Savings Program ("ESP") (11) Total clients' domestic cash sweep balances Net interest income and RJBDP fees (\$ in millions) June 202	bala and Th 30,	nces ESP ree m	\$ 	13,878 40,513 1,640 42,153 13,027 55,180	\$ 	17,325 40,696 1,713 42,409 14,039 56,448	\$ nge	16,813 42,596 1,656 44,252 13,507 57,759	(20)% —% (4)% (1)% (7)% (2)%	oonths e June 30 2024	3% (17)% (5)% (1)% (5)% (4)% (4)%
Raymond James Bank Deposit Program (" Bank segment Third-party banks Subtotal RJBDP Client Interest Program Total clients' domestic cash sweep Enhanced Savings Program ("ESP") (11) Total clients' domestic cash sweep balances Net interest income and RJBDP fees (\$ in millions) June 202 Net interest income and RJBDP	bala and Th 30,	nces ESP ree m	\$	13,878 40,513 1,640 42,153 13,027 55,180 s ended March 31	\$	17,325 40,696 1,713 42,409 14,039 56,448 % cha	\$ nge	16,813 42,596 1,656 44,252 13,507 57,759 from March 31, 2025	(20)% —% (4)% (1)% (7)% (2)% Nine m June 30, 2025	June 30	3% (17)% (5)% (1)% (5)% (4)% (4)% maded change

The following tables present our consolidated average interest-earning asset and interest-bearing liability balances, interest income and expense and the related rates.

					Thr	ee n	nonths	ended				
		Jun	e 30, 20	025		June	e 30, 20	024		√arc	h 31, 2	025
\$ in millions	Average balance	Int	erest	Annualized average rate	Average balance	Int	terest	Annualized average rate	Average balance	In	terest	Annualized average rate
								IG ASSETS				
Bank segment												
Cash and cash equivalents	\$ 5,598	\$	59	4.24 %	\$ 5,318	\$	72	5.38 %	\$ 5,823	\$	62	4.26 %
Available-for-sale securities	7,980		45	2.27 %	9,791		55	2.28 %	8,352		48	2.26 %
Loans held for sale and investment: (13)												
Loans held for investment:												
Securities-based loans ("SBL") (14)	18,100		276	6.04 %	15,029		269	7.10 %	17,110		260	6.08 %
Commercial and industrial ("C&I") loans	10,418		172	6.53 %	9,935		194	7.70 %	10,371		168	6.50 %
Commercial real estate ("CRE") loans	7,764		126	6.42 %	7,465		142	7.52 %	7,599		124	6.52 %
Real estate investment trust ("REIT") loans	1,712		30	7.04 %	1,731		34	7.71 %	1,713		30	7.02 %
Residential mortgage loans	9,934		98	3.96 %	9,173		83	3.66 %	9,732		96	3.91 %
Tax-exempt loans (15)	1,266		9	3.39 %	1,439		10	3.34 %	1,277		8	3.37 %
Loans held for sale	255		4	6.98 %	234		4	7.77 %	231		4	6.67 %
Total loans held for sale and investment	49,449		715	5.76 %	45,006		736	6.51 %	48,033		690	5.76 %
All other interest-earning assets	231		4	5.27 %	227		4	5.95 %	234		2	5.09 %
Interest-earning assets — Bank segment	\$ 63,258	\$	823	5.18 %	\$ 60,342	\$	867	5.72 %	\$ 62,442	\$	802	5.15 %
All other segments												
Cash and cash equivalents	\$ 4,152	\$	44	4.24 %	\$ 3,311	\$	49	5.99 %	\$ 4,004	\$	42	4.27 %
Assets segregated for regulatory purposes and restricted cash	3,628		36	3.95 %	3,624		46	5.08 %	3,425		36	4.23 %
Trading assets — debt securities	1,335		19	5.73 %	1,425		20	5.83 %	1,433		19	5.28 %
Brokerage client receivables	2,427		42	6.97 %	2,370		48	8.13 %	2,371		41	7.11 %
All other interest-earning assets	2,535		26	3.93 %	2,426		27	4.24 %	2,477	_	23	3.81 %
Interest-earning assets — all other segments	\$ 14,077	\$	167	4.72 %	\$ 13,156	\$	190	5.78 %	\$ 13,710	\$	161	4.77 %
Total interest-earning assets	\$ 77,335	\$	990	5.10 %	\$ 73,498	\$	1,057	5.73 %	\$ 76,152	\$	963	5.08 %
					INTEREST	-BE	ARING	LIABILITIES				
Bank Segment												
Bank deposits:	•											
Money market and savings accounts (10)	\$ 33,814	\$	146	1.73 %	\$ 31,232	\$	173	2.24 %	\$ 32,905	\$	144	1.78 %
Interest-bearing demand deposits (11)	21,246		213	4.03 %	20,261		250	4.95 %	20,872		208	4.04 %
Certificates of deposit	1,763		19	4.34 %	2,491		30	4.81 %	2,064		24	4.59 %
Total bank deposits (16)	56,823		378	2.67 %	53,984		453	3.38 %	55,841		376	2.73 %
Federal Home Loan Bank ("FHLB") advances and all other interest-bearing liabilities	847		5	2.79 %	1,189		8	2.90 %	1,064		7	2.69 %
Interest-bearing liabilities — Bank segment	\$ 57,670	\$	383	2.67 %	\$ 55,173	\$	461	3.37 %	\$ 56,905	\$	383	2.73 %
All other segments												
Trading liabilities — debt securities	\$ 818	\$	11	5.35 %	\$ 862	\$	11	5.22 %	\$ 824	\$	10	5.10 %
Brokerage client payables	4,882		15	1.24 %	4,558		22	1.93 %	4,683		17	1.45 %
Senior notes payable	2,040		23	4.50 %	2,039		23	4.50 %	2,040		23	4.50 %
All other interest-bearing liabilities (16)	1,272		12	3.83 %	1,522		17	4.42 %	1,146		9	3.60 %
Interest-bearing liabilities — all other segments	\$ 9,012	\$	61	2.72 %	\$ 8,981	\$	73	3.25 %	\$ 8,693	\$	59	2.80 %
Total interest-bearing liabilities	\$ 66,682	\$	444	2.68 %	\$ 64,154	\$	534	3.35 %	\$ 65,598	\$	442	2.74 %
Firmwide net interest income	_	\$	546			\$	523			\$	521	
Net interest margin (net yield on interest- earning assets)												
Bank segment				2.74 %				2.64 %				2.67 %
Firmwide				2.83 %				2.86 %				2.77 %

Consolidated Net Interest (Unaudited)

					Nine montl	ns e	nded			
			June	e 30, 202	5		J	une	30, 202	4
\$ in millions		verage palance	In	terest	Annualized average rate		Average palance	Ir	nterest	Annualized average rate
				IN	ITEREST-EAR	NINC	G ASSETS	,		
Bank segment										
Cash and cash equivalents	\$	5,960	\$	197	4.40 %	\$	5,699	\$	232	5.40 %
Available-for-sale securities		8,363		142	2.27 %		10,069		167	2.22 %
Loans held for sale and investment: (13)										
Loans held for investment:										
SBL ⁽¹⁴⁾		17,229		806	6.17 %		14,721		798	7.12 %
C&I loans		10,305		518	6.64 %		10,265		597	7.64 %
CRE loans		7,668		385	6.62 %		7,365		423	7.55 %
REIT loans		1,692		91	7.13 %		1,704		100	7.71 %
Residential mortgage loans		9,733		285	3.90 %		8,972		240	3.57 %
Tax-exempt loans (15)		1,283		26	3.37 %		1,443		29	3.28 %
Loans held for sale		232		12	6.96 %		180		10	8.15 %
Total loans held for sale and investment		48,142		2,123	5.85 %		44,650		2,197	6.50 %
All other interest-earning assets		237		10	5.39 %		235		11	6.10 %
Interest-earning assets — Bank segment	\$	62,702	\$	2,472	5.23 %	\$	60,653	\$	2,607	5.68 %
All other segments										
Cash and cash equivalents	\$	4,076	\$	134	4.40 %	\$	3,292	\$	149	6.04 %
Assets segregated for regulatory purposes and restricted cash		3,571		114	4.24 %		3,634		140	5.15 %
Trading assets — debt securities		1,387		57	5.47 %		1,251		54	5.80 %
Brokerage client receivables		2,402		128	7.15 %		2,266		140	8.22 %
All other interest-earning assets		2,531		75	3.88 %		2,265		69	3.89 %
Interest-earning assets — all other segments	\$	13,967	\$	508	4.84 %	\$	12,708	\$	552	5.77 %
Total interest-earning assets	\$	76,669	\$	2,980	5.16 %	\$	73,361	\$	3,159	5.70 %
				INT	EREST-BEARI	NG	LIABILITI	≣S		
Bank Segment										
Bank deposits:										
Money market and savings accounts (10)	\$	33,088	\$	458	1.85 %	\$	31,459	\$	497	2.11 %
Interest-bearing demand deposits (11)		21,013		650	4.14 %		20,206		747	4.94 %
Certificates of deposit		2,094		71	4.52 %		2,642		92	4.64 %
Total bank deposits (16)	_	56,195		1,179	2.81 %		54,307		1,336	3.29 %
FHLB advances and all other interest-bearing liabilities		1,001		20	2.72 %		1,201		26	2.92 %
Interest-bearing liabilities — Bank segment	\$	57,196	\$	1,199	2.81 %	\$	55,508	\$	1,362	3.28 %
All other segments	_									
Trading liabilities — debt securities	\$	834	\$	32	5.17 %	\$	806	\$	33	5.46 %
Brokerage client payables		4,794		52	1.44 %		4,688		63	1.78 %
Senior notes payable		2,040		69	4.50 %		2,039		69	4.50 %
All other interest-bearing liabilities (16)		1,182		32	3.62 %		1,134		34	4.00 %
Interest-bearing liabilities — all other segments	\$	8,850	\$	185	2.79 %	\$	8,667	\$	199	3.05 %
Total interest-bearing liabilities	\$	66,046	<u>*</u>	1,384	2.81 %	\$	64,175	\$	1,561	3.25 %
Firmwide net interest income	<u>*</u>	,	<u>*</u>	1,596		Ť	- ,	\$	1,598	
Net interest margin (net yield on interest-earning assets)			÷	.,500				Ť	.,500	
Bank segment					2.67 %					2.68 %
Firmwide					2.78 %	l				2.91 %

		Thi	ree mo	nths end	ed		% char	ige from
\$ in millions	June 30, 2025		June 30, 2024		March 31, 2025		June 30, 2024	March 31, 2025
Net revenues:								
Private Client Group	\$	2,488	\$	2,416	\$	2,486	3%	—%
Capital Markets		381		330		396	15%	(4)%
Asset Management		291		265		289	10%	1%
Bank		458		418		434	10%	6%
Other (17)		9		28		13	(68)%	(31)%
Intersegment eliminations		(229)		(229)		(215)	—%	7%
Total net revenues	\$	3,398	\$	3,228	\$	3,403	5%	—%
Pre-tax income/(loss):								
Private Client Group	\$	411	\$	441	\$	431	(7)%	(5)%
Capital Markets (8)		(54)		(14)		36	(286)%	NM
Asset Management		125		112		121	12%	3%
Bank		123		115		117	7%	5%
Other (17)		(42)		(10)		(34)	(320)%	(24)%
Pre-tax income	\$	563	\$	644	\$	671	(13)%	(16)%

		Nine	months ended	
\$ in millions	June 30 2025		June 30, 2024	% change
Net revenues:				
Private Client Group	\$ 7	522 \$	6,983	8%
Capital Markets	1	257	989	27%
Asset Management		874	752	16%
Bank	1	317	1,283	3%
Other (17)		34	71	(52)%
Intersegment eliminations		666)	(719)	(7)%
Total net revenues	\$ 10	338 \$	9,359	10%
Pre-tax income/(loss):				
Private Client Group	\$ 1	304 \$	1,324	(2)%
Capital Markets (8)		56	(28)	NM
Asset Management		371	305	22%
Bank		358	282	27%
Other (17)		106)	_	NM
Pre-tax income	\$ 1	983 \$	1,883	5%

Private Client Group

	Т	nree months end	ed	% change from		
\$ in millions	June 30, 2025	June 30, 2024	March 31, 2025	June 30, 2024	March 31, 2025	
Revenues:					- 1	
Asset management and related administrative fees	\$ 1,462	\$ 1,364	\$ 1,457	7%	—%	
Brokerage revenues:						
Mutual and other fund products	146	142	152	3%	(4)%	
Insurance and annuity products	129	130	117	(1)%	10%	
Equities, exchange-traded funds ("ETFs") and fixed income products	145	137	150	6%	(3)%	
Total brokerage revenues	420	409	419	3%	—%	
Account and service fees:						
Mutual fund and annuity service fees RJBDP fees: (10)	126	118	130	7%	(3)%	
Bank segment	193	198	183	(3)%	5%	
Third-party banks	110	149	130	(26)%	(15)%	
Client account and other fees	72	66	66	9%	9%	
Total account and service fees	501	531	509	(6)%	(2)%	
Investment banking	9	10	9	(10)%	—%	
Interest income (18)	114	121	110	(6)%	4%	
All other	5	13	6	(62)%	(17)%	
Total revenues	2,511	2,448	2,510	3%	—%	
Interest expense	(23)	(32)	(24)	(28)%	(4)%	
Net revenues	2,488	2,416	2,486	3%	—%	
Non-interest expenses:						
Financial advisor compensation and benefits	1,414	1,327	1,411	7%	—%	
Administrative compensation and benefits	389	389	388	—%	—%	
Total compensation, commissions and benefits	1,803	1,716	1,799	5%	—%	
Non-compensation expenses	274	259	256	6%	7%	
Total non-interest expenses	2,077	1,975	2,055	5%	1%	
Pre-tax income	\$ 411	\$ 441	\$ 431	(7)%	(5)%	

Private Client Group

	Nine months ended							
\$ in millions	June 30, 2025	June 30, 2024	% change					
Revenues:			% change					
Asset management and related administrative fees	\$ 4,395	5 \$ 3,838	15%					
Brokerage revenues:	Ψ 4,550	ν ψ 3,000	1070					
Mutual and other fund products	450	419	7%					
Insurance and annuity products	364		(5)%					
Equities, ETFs and fixed income products	458		15%					
Total brokerage revenues	1,272		6%					
Account and service fees:	-,	1,100	070					
Mutual fund and annuity service fees	382	339	13%					
RJBDP fees: (10)	33-		, .					
Bank segment	563	627	(10)%					
Third-party banks	384	461	(17)%					
Client account and other fees	208	195	7%					
Total account and service fees	1,537	1,622	(5)%					
Investment banking	26		(10)%					
Interest income (18)	350	361	(3)%					
All other	16	23	(30)%					
Total revenues	7,596	7,071	7%					
Interest expense	(74	(88)	(16)%					
Net revenues	7,522	6,983	8%					
Non-interest expenses:								
Financial advisor compensation and benefits	4,238	3,790	12%					
Administrative compensation and benefits	1,195	1,159	3%					
Total compensation, commissions and benefits	5,433	4,949	10%					
Non-compensation expenses	785	710	11%					
Total non-interest expenses	6,218	5,659	10%					
Pre-tax income	\$ 1,304	\$ 1,324	(2)%					

Capita	ıl Markets
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		TI	nree mo	% change from					
\$ in millions	June 30, 2025		June 30, 2024		March 31, 2025		June 30, 2024	March 31, 2025	
Revenues:									
Brokerage revenues:									
Fixed income	\$	97	\$	86	\$	116	13%	(16)%	
Equity		41		35		45	17%	(9)%	
Total brokerage revenues		138		121		161	14%	(14)%	
Investment banking:									
Merger & acquisition and advisory		105		91		129	15%	(19)%	
Equity underwriting		38		33		31	15%	23%	
Debt underwriting		60		49		47	22%	28%	
Total investment banking		203		173		207	17%	(2)%	
Interest income		27		32		28	(16)%	(4)%	
Affordable housing investments business revenues		33		30		20	10%	65%	
All other		4		4		4	—%	—%	
Total revenues		405		360		420	13%	(4)%	
Interest expense		(24)		(30)		(24)	(20)%	—%	
Net revenues		381		330		396	15%	(4)%	
Non-interest expenses:									
Compensation, commissions and benefits		262		243		262	8%	—%	
Non-compensation expenses (8)		173		101		98	71%	77%	
Total non-interest expenses		435		344		360	26%	21%	
Pre-tax income/(loss)	\$	(54)	\$	(14)	\$	36	(286)%	NM	

		N	Nine months ende	d
\$ in millions		ne 30, 025	June 30, 2024	% change
Revenues:	·			
Brokerage revenues:				
Fixed income	\$	298	\$ 276	8%
Equity		127	107	19%
Total brokerage revenues		425	383	11%
Investment banking:				
Merger & acquisition and advisory		460	316	46%
Equity underwriting		104	82	27%
Debt underwriting		163	116	41%
Total investment banking		727	514	41%
Interest income		84	81	4%
Affordable housing investments business revenues		82	75	9%
All other		13	12	8%
Total revenues		1,331	1,065	25%
Interest expense		(74)	(76)	(3)%
Net revenues		1,257	989	27%
Non-interest expenses:				•
Compensation, commissions and benefits		825	721	14%
Non-compensation expenses (8)		376	296	27%
Total non-interest expenses		1,201	1,017	18%
Pre-tax income/(loss)	\$	56	\$ (28)	NM

		TI	nree n		% change from				
\$ in millions		June 30, 2025		June 30, 2024		arch 31, 2025	June 30, 2024	March 31, 2025	
Revenues:									
Asset management and related administrative fees:									
Managed programs	\$	189	\$	171	\$	187	11%	1%	
Administration and other		91		83		91	10%	—%	
Total asset management and related administrative fees		280		254		278	10%	1%	
Account and service fees		5		5		6	—%	(17)%	
All other		6		6		5	—%	20%	
Net revenues		291		265		289	10%	1%	
Non-interest expenses:									
Compensation, commissions and benefits		54		56		57	(4)%	(5)%	
Non-compensation expenses		112		97		111	15%	1%	
Total non-interest expenses		166		153		168	8%	(1)%	
Pre-tax income	\$	125	\$	112	\$	121	12%	3%	

	N	line mo	nths ended	
\$ in millions	ne 30, 025	June 30, 2024		% change
Revenues:				
Asset management and related administrative fees:				
Managed programs	\$ 565	\$	484	17%
Administration and other	 275		236	17%
Total asset management and related administrative fees	840		720	17%
Account and service fees	17		16	6%
All other	 17		16	6%
Net revenues	 874		752	16%
Non-interest expenses:				
Compensation, commissions and benefits	169		167	1%
Non-compensation expenses	 334		280	19%
Total non-interest expenses	 503		447	13%
Pre-tax income	\$ 371	\$	305	22%

		Ban	ık						
		TI	hree r		% change from				
\$ in millions	June 30, 2025		J			March 31, 2025	June 30, 2024	March 31, 2025	
Revenues:									
Interest income	\$	823	\$	867	\$	802	(5)%	3%	
Interest expense		(383)		(461)		(383)	(17)%	—%	
Net interest income		440		406		419	8%	5%	
All other		18		12		15	50%	20%	
Net revenues		458		418		434	10%	6%	
Non-interest expenses:									
Compensation and benefits		47		45		45	4%	4%	
Non-compensation expenses:									
Bank loan provision/(benefit) for credit losses		15		(10)		16	NM	(6)%	
RJBDP fees to Private Client Group (10)		193		198		183	(3)%	5%	
All other		80		70		73	14%	10%	
Total non-compensation expenses		288		258		272	12%	6%	
Total non-interest expenses		335		303		317	11%	6%	
Pre-tax income	\$	123	\$	115	\$	117	7%	5%	

	Nine months ended							
\$ in millions	June 30, 2025	,	June 30, 2024	% change				
Revenues:								
Interest income	\$ 2,472	2 \$	2,607	(5)%				
Interest expense	(1,199))	(1,362)	(12)%				
Net interest income	1,273	3	1,245	2%				
All other	4	l .	38	16%				
Net revenues	1,317	,	1,283	3%				
Non-interest expenses:								
Compensation and benefits	138	3	136	1%				
Non-compensation expenses:								
Bank loan provision for credit losses	3		23	35%				
RJBDP fees to Private Client Group (10)	563	3	627	(10)%				
All other	227	·	215	6%				
Total non-compensation expenses	82		865	(5)%				
Total non-interest expenses	959)	1,001	(4)%				
Pre-tax income	\$ 358	\$	282	27%				

Other (17)

	TI	% change from						
\$ in millions	June 30, 2025		June 30, 2024		rch 31, 2025	June 30, 2024	March 31, 2025	
Revenues:								
Interest income (18)	\$ 34	\$	47	\$	34	(28)%	—%	
All other	_		6		4	(100)%	(100)%	
Total revenues	 34		53		38	(36)%	(11)%	
Interest expense	(25)		(25)		(25)	—%	—%	
Net revenues	9		28		13	(68)%	(31)%	
Non-interest expenses:								
Compensation and benefits	36		29		40	24%	(10)%	
All other	15		9		7	67%	114%	
Total non-interest expenses	51		38		47	34%	9%	
Pre-tax loss	\$ (42)	\$	(10)	\$	(34)	(320)%	(24)%	

		Nine months ended							
\$ in millions		June 30, 2025			% change				
Revenues:	_								
Interest income (18)	\$	102	\$	140	(27)%				
All other		7		6	17%				
Total revenues		109		146	(25)%				
Interest expense		(75)		(75)	—%				
Net revenues		34		71	(52)%				
Non-interest expenses:									
Compensation and benefits		112		78	44%				
All other		28		(7)	NM				
Total non-interest expenses		140		71	97%				
Pre-tax loss	\$	(106)	\$		NM				

Bank Segment

				As of	% change from			
\$ in millions		June 30, 2025		June 30, 2024		March 31, 2025	June 30, 2024	March 31, 2025
Total assets	\$	63,561	\$	60,574	\$	62,700	5%	1%
Bank loans, net	\$	49,840	\$	45,149	\$	48,273	10%	3%
Bank loan allowance for credit losses	\$	465	\$	456	\$	452	2%	3%
Bank loan allowance for credit losses as a % of total loans held for investment		0.93 %		1.00 %		0.93 %		
Bank loan allowance for credit losses on corporate loans as a % of corporate loans held for investment ⁽¹⁹⁾		1.96 %	;	2.00 %		1.94 %		
Total nonperforming assets	\$	214	\$	160	\$	214	34%	—%
Nonperforming assets as a % of total assets		0.34 %	1	0.26 %		0.34 %		
Total criticized loans	\$	572	\$	523	\$	551	9%	4%
Criticized loans as a % of total loans held for investment		1.14 %		1.15 %		1.14 %		
Total bank deposits	\$	57,249	\$	54,401	\$	56,403	5%	1%

		Th	ree	months e	ende	d	% cha	Nine months ended							
\$ in millions		June 30, 2025						March 31, 2025	June 30, 2024	March 31, 2025	June 30, 2025		,	June 30, 2024	% change
Net interest margin (net yield on interest-earning assets)		2.74 %		2.64 %		2.67 %				2.67 %	, D	2.68 %			
Bank loan provision/(benefit) for credit losses	\$	15	\$	(10)	\$	16	NM	(6)%	\$	31	\$	23	35%		
Net charge-offs	\$	3	\$	6	\$	15	(50)%	(80)%	\$	22	\$	42	(48)%		

Reconciliation of non-GAAP financial measures to GAAP financial measures

We utilize certain non-GAAP financial measures as additional measures to aid in, and enhance, the understanding of our financial results and related measures. These non-GAAP financial measures have been separately identified in this document. We believe certain of these non-GAAP financial measures provide useful information to management and investors by excluding certain material items that may not be indicative of our core operating results. We utilize these non-GAAP financial measures in assessing the financial performance of the business, as they facilitate a comparison of current- and prior-period results. We believe that return on tangible common equity and tangible book value per share are meaningful to investors as they facilitate comparisons of our results to the results of other companies. In the following tables, the tax effect of non-GAAP adjustments reflects the statutory rate associated with each non-GAAP item. These non-GAAP financial measures should be considered in addition to, and not as a substitute for, measures of financial performance prepared in accordance with GAAP. In addition, our non-GAAP financial measures may not be comparable to similarly titled non-GAAP financial measures of other companies. The following tables provide a reconciliation of non-GAAP financial measures to the most directly comparable GAAP measures.

	Three months ended							Nine months ended				
\$ in millions		June 30, 2025		June 30, 2024		March 31, 2025		June 30, 2025		June 30, 2024		
Net income available to common shareholders	\$	435	\$	491	\$	493	\$	1,527	\$	1,462		
Non-GAAP adjustments:												
Expenses related to acquisitions:												
Compensation, commissions and benefits (20)		9		11		8		25		33		
Communications and information processing		_		_		-		_		1		
Professional fees		_		1		1		2		3		
Other:												
Amortization of identifiable intangible assets (21)		10		11		10		31		33		
All other acquisition-related expenses				<u> </u>		<u> </u>				2		
Total "Other" expense		10		11		10		31		35		
Total pre-tax impact of non-GAAP adjustments related to acquisitions		19		23		19		58		72		
Tax effect of non-GAAP adjustments		(5)		(6)		(5)		(15)		(18)		
Total non-GAAP adjustments, net of tax		14		17		14		43		54		
Adjusted net income available to common shareholders ⁽¹⁾	\$	449	\$	508	\$	507	\$	1,570	\$	1,516		
Pre-tax income	\$	563	\$	644	\$	671	\$	1,983	\$	1,883		
Pre-tax impact of non-GAAP adjustments (as detailed above)		19		23		19		58		72		
Adjusted pre-tax income ⁽¹⁾	\$	582	\$	667	\$	690	\$	2,041	\$	1,955		
Compensation, commissions and benefits expense	\$	2,202	\$	2,090	\$	2,204	\$	6,678	\$	6,054		
Less: Acquisition-related retention (20)		9		11		8		25	_	33		
Adjusted "Compensation, commissions and benefits" expense (1)	\$	2,193	\$	2,079	\$	2,196	\$	6,653	\$	6,021		

	Thr	ee months ende	Nine month	s ended	
	June 30, 2025	June 30, 2024	March 31, 2025	June 30, 2025	June 30, 2024
Pre-tax margin ⁽⁶⁾	16.6 %	20.0 %	19.7 %	19.2 %	20.1 %
Impact of non-GAAP adjustments on pre-tax margin:					
Expenses related to acquisitions:					
Compensation, commissions and benefits (20)	0.3 %	0.3 %	0.3 %	0.2 %	0.4 %
Communications and information processing	— %	— %	— %	— %	— %
Professional fees	— %	— %	— %	— %	— %
Other:					
Amortization of identifiable intangible assets (21)	0.2 %	0.4 %	0.3 %	0.3 %	0.4 %
All other acquisition-related expenses	<u> </u>	— %	— %	<u> </u>	— %
Total "Other" expense	0.2 %	0.4 %	0.3 %	0.3 %	0.4 %
Total pre-tax impact of non-GAAP adjustments related to acquisitions	0.5 %	0.7 %	0.6 %	0.5 %	0.8 %
Adjusted pre-tax margin (1) (6)	17.1 %	20.7 %	20.3 %	19.7 %	20.9 %
Total compensation ratio ⁽⁷⁾	64.8 %	64.7 %	64.8 %	64.6 %	64.7 %
Less the impact of non-GAAP adjustments on compensation ratio:					
Acquisition-related retention (20)	0.3 %	0.3 %	0.3 %	0.2 %	0.4 %
Adjusted total compensation ratio (1) (7)	64.5 %	64.4 %	64.5 %	64.4 %	64.3 %

	Three months ended							Nine months ended				
Earnings per common share ⁽⁴⁾	June 30, 2025		June 30, 2024		March 31, 2025		June 30, 2025		June 30, 2024			
Basic	\$	2.16	\$	2.37	\$	\$ 2.41	\$	7.51	\$	7.02		
Impact of non-GAAP adjustments on basic earnings per common share:												
Expenses related to acquisitions:												
Compensation, commissions and benefits (20)		0.04		0.05		0.04		0.12		0.16		
Communications and information processing		_		_		_		_		_		
Professional fees		_		0.01		_		0.01		0.01		
Other:												
Amortization of identifiable intangible assets (21)		0.05		0.05		0.05		0.15		0.17		
All other acquisition-related expenses						<u> </u>				0.01		
Total "Other" expense		0.05		0.05		0.05		0.15		0.18		
Total pre-tax impact of non-GAAP adjustments related to acquisitions		0.09		0.11		0.09		0.28		0.35		
Tax effect of non-GAAP adjustments		(0.02)		(0.03)		(0.02)		(0.07)		(0.09)		
Total non-GAAP adjustments, net of tax		0.07		0.08		0.07		0.21		0.26		
Adjusted basic ⁽¹⁾	\$	2.23	\$	2.45	\$	2.48	\$	7.72	\$	7.28		
					_							
Diluted	\$	2.12	\$	2.31	\$	2.36	\$	7.35	\$	6.85		
Impact of non-GAAP adjustments on diluted earnings per common share:												
Expenses related to acquisitions:												
Compensation, commissions and benefits (20)		0.04		0.05		0.04		0.12		0.15		
Communications and information processing		_		_		_		_		_		
Professional fees		_		0.01		_		0.01		0.01		
Other:												
Amortization of identifiable intangible assets (21)		0.04		0.05		0.05		0.14		0.16		
All other acquisition-related expenses						<u> </u>				0.01		
Total "Other" expense		0.04		0.05		0.05		0.14		0.17		
Total pre-tax impact of non-GAAP adjustments related to acquisitions		0.08		0.11		0.09		0.27		0.33		
Tax effect of non-GAAP adjustments		(0.02)		(0.03)		(0.03)		(0.07)		(0.08)		
Total non-GAAP adjustments, net of tax		0.06		0.08		0.06		0.20		0.25		
Adjusted diluted ⁽¹⁾	\$	2.18	\$	2.39	\$	2.42	\$	7.55	\$	7.10		

Book value per share	As of								
\$ in millions, except per share amounts	J	une 30, 2025		June 30, 2024	М	arch 31, 2025			
Total common equity attributable to Raymond James Financial, Inc.	\$	12,180	\$	11,118	\$	12,133			
Less non-GAAP adjustments:									
Goodwill and identifiable intangible assets, net		1,860		1,884		1,855			
Deferred tax liabilities related to goodwill and identifiable intangible assets, net		(143)		(136)		(140)			
Tangible common equity attributable to Raymond James Financial, Inc. (1)	\$	10,463	\$	9,370	\$	10,418			
Common shares outstanding		200.0		205.6		203.1			
Book value per share ⁽⁹⁾	\$	60.90	\$	54.08	\$	59.74			
Tangible book value per share ^{(1) (9)}	\$	52.32	\$	45.57	\$	51.29			

Return on common equity	Three months ended							Nine months ended				
\$ in millions	J	June 30, 2025		June 30, 2024		31, 25	J	June 30, 2025		June 30, 2024		
Average common equity (22)	\$	12,157	\$	11,012	\$	\$ 11,989		11,938	\$	10,717		
Impact of non-GAAP adjustments on average common equity:												
Expenses related to acquisitions:												
Compensation, commissions and benefits (20)		5		5		4		12		17		
Communications and information processing		_		_		_		_		_		
Professional fees		_		1		1		1		2		
Other:												
Amortization of identifiable intangible assets (21)		5		5		5		16		16		
All other acquisition-related expenses										1		
Total "Other" expense		5		5		5		16		17		
Total pre-tax impact of non-GAAP adjustments related to acquisitions		10		11		10		29		36		
Tax effect of non-GAAP adjustments		(3)		(3)		(3)		(7)		(9)		
Total non-GAAP adjustments, net of tax		7		8		7		22		27		
Adjusted average common equity (1) (22)	\$	12,164	\$	11,020	\$	11,996	\$	11,960	\$	10,744		

		T	hree	months end	Nine months ended						
\$ in millions		June 30, 2025		June 30, 2024	N	March 31, 2025		June 30, 2025		June 30, 2024	
Average common equity (22)	\$	12,157	\$	11,012	\$	11,989	\$	11,938	\$	10,717	
<u>Less</u> :											
Average goodwill and identifiable intangible assets, net		1,858		1,889		1,857		1,865		1,898	
Average deferred tax liabilities related to goodwill and identifiable intangible assets, net		(142)		(135)		(140)		(140)		(133)	
Average tangible common equity (1) (22)	\$	10,441	\$	9,258	\$	10,272	\$	10,213	\$	8,952	
Impact of non-GAAP adjustments on average tangible common equity:											
Expenses related to acquisitions:											
Compensation, commissions and benefits (20)		5		5		4		12		17	
Communications and information processing		_		_		_		_		_	
Professional fees		_		1		1		1		2	
Other:											
Amortization of identifiable intangible assets (21)		5		5		5		16		16	
All other acquisition-related expenses		_		_				_		1	
Total "Other" expense		5		5		5		16		17	
Total pre-tax impact of non-GAAP adjustments related to acquisitions		10		11		10		29		36	
Tax effect of non-GAAP adjustments		(3)		(3)		(3)		(7)		(9)	
Total non-GAAP adjustments, net of tax		7		8		7		22		27	
Adjusted average tangible common equity (1) (22)	\$	10,448	\$	9,266	\$	10,279	\$	10,235	\$	8,979	
Return on common equity ⁽⁵⁾		14.3 %		17.8 %	,)	16.4 %		17.1 %)	18.2 %	
Adjusted return on common equity (1) (5)		14.8 %		18.4 %	· •	16.9 %		17.5 %)	18.8 %	
Return on tangible common equity (1) (5)		16.7 %		21.2 %	·	19.2 %		19.9 %)	21.8 %	
Adjusted return on tangible common equity (1) (5)		17.2 %		21.9 %		19.7 %		20.5 %		22.5 %	

Footnotes

- (1) These are non-GAAP financial measures. See the schedules on the previous pages for a reconciliation of non-GAAP financial measures to the most directly comparable GAAP measures and for more information on these measures.
- (2) Domestic Private Client Group net new assets represents domestic Private Client Group client inflows, including dividends and interest, less domestic Private Client Group client outflows, including commissions, advisory fees, and other fees. The domestic Private Client Group net new asset growth annualized percentage is based on the beginning domestic Private Client Group assets under administration balance for the indicated period.
- (3) Estimated.
- (4) Earnings per common share is computed by dividing net income available to common shareholders (less allocation of earnings and dividends to participating securities) by weighted-average common shares outstanding (basic or diluted as applicable) for each respective period or, in the case of adjusted earnings per common share, computed by dividing adjusted net income available to common shareholders (less allocation of earnings and dividends to participating securities) by weighted-average common shares outstanding (basic or diluted as applicable) for each respective period. The allocations of earnings and dividends to participating securities were an insignificant amount for the three months ended June 30, 2025, \$1 million for each of the three months ended June 30, 2024 and March 31, 2025, and \$2 million and \$3 million for the nine months ended June 30, 2025 and 2024, respectively.
- (5) Return on common equity is computed by dividing annualized net income available to common shareholders by average common equity for each respective period or, in the case of return on tangible common equity, computed by dividing annualized net income available to common shareholders by average tangible common equity for each respective period. Adjusted return on common equity is computed by dividing annualized adjusted net income available to common shareholders by adjusted average common equity for each respective period, or in the case of adjusted return on tangible common equity, computed by dividing annualized adjusted net income available to common shareholders by adjusted average tangible common equity for each respective period. Tangible common equity is defined as total common equity attributable to Raymond James Financial, Inc. less goodwill and identifiable intangible assets, net of related deferred taxes.
- (6) Pre-tax margin is computed by dividing pre-tax income by net revenues for each respective period or, in the case of adjusted pre-tax margin, computed by dividing adjusted pre-tax income by net revenues for each respective period.
- (7) Total compensation ratio is computed by dividing compensation, commissions and benefits expense by net revenues for each respective period or, in the case of adjusted total compensation ratio, computed by dividing adjusted compensation, commissions and benefits expense by net revenues for each respective period.
- (8) Results for the three and nine months ended June 30, 2025 included a \$58 million reserve increase associated with the settlement of a legal matter (Craig Jalbert, as Chapter 11 Liquidating Trustee v. Raymond James & Associates, Inc., et al.) related to bond underwritings for a specific issuer, sold to institutional investors between 2013 to 2015. The impact of this settlement was an increase in "Other" expense in the Capital Markets segment of \$58 million for the three and nine months ended June 30, 2025.
- (9) Book value per share is computed by dividing total common equity attributable to Raymond James Financial, Inc. by the number of common shares outstanding at the end of each respective period or, in the case of tangible book value per share, computed by dividing tangible common equity by the number of common shares outstanding at the end of each respective period.
- (10) We earn fees from the RJBDP, a multi-bank sweep program in which clients' cash deposits in their brokerage accounts are swept into interest-bearing deposit accounts at our Bank segment, as well as various third-party banks. RJBDP balances swept to our Bank segment are reflected in Bank deposits on our Consolidated Statement of Financial Condition and the vast majority are included in money market and other savings accounts in our net interest disclosures in this release. RJBDP balances swept to third-party banks are not included in our Bank deposits on our Consolidated Statement of Financial Condition given those deposits are held by third-party banks. Fees earned from the RJBDP are included in "Account and service fees" on our Consolidated Statements of Income, and those fees earned by the Private Client Group segment on deposits held by our Bank segment are eliminated in consolidation.
- (11) Our Enhanced Savings Program is a deposit offering in which Private Client Group clients may deposit cash in a high-yield Raymond James Bank account. ESP balances held at Raymond James Bank as of the respective period end are reflected in Bank deposits on our Consolidated Statement of Financial Condition and the vast majority are included within interest-bearing demand deposits in our net interest disclosures in this release.
- (12) Average yield on RJBDP third-party banks is computed by dividing annualized RJBDP fees third-party banks, which are net of the interest expense paid to clients by the third-party banks, by the average daily RJBDP balances at third-party banks.
- (13) Loans are presented net of unamortized purchase discounts or premiums, unearned income, deferred origination fees and costs, and charge-offs.
- (14) Securities-based loans included loans collateralized by the borrower's marketable securities at advance rates consistent with industry standards and, to a lesser extent, the cash surrender value of life insurance policies. An insignificant portion of our securities-based loans portfolio is collateralized by private securities or other financial instruments with a limited trading market.
- (15) The average rate on tax-exempt loans is presented on a taxable-equivalent basis utilizing the applicable federal statutory rates for each respective period.
- (16) The average balance, interest expense, and average rate for "Total bank deposits" included amounts associated with affiliate deposits. Such amounts are eliminated in consolidation and are offset in "All other interest-bearing liabilities" under "All other segments."
- (17) The Other segment includes interest income on certain corporate cash balances, the results of our private equity investments, which predominantly consist of investments in third-party funds, certain other corporate investing activity, and certain corporate overhead costs of RJF that are not allocated to other segments including the interest costs on our public debt, certain provisions for legal and regulatory matters, and certain acquisition-related expenses.

Footnotes

- (18) Effective October 1, 2024, we updated our methodology for allocating interest income on certain cash balances, resulting in a reduction in interest income in the Other segment and an increase in interest income in the PCG segment. Prior-period segment results have not been conformed to the current-period presentation.
- (19) Corporate loans included commercial and industrial loans, commercial real estate loans, and real estate investment trust loans.
- (20) Includes acquisition-related compensation expenses primarily arising from equity and cash-based retention awards issued in conjunction with acquisitions in prior years. Such retention awards are generally contingent upon the post-closing continuation of service of certain associates who joined the firm as part of such acquisitions and are expensed over the requisite service period.
- (21) Amortization of identifiable intangible assets, which was included in "Other" expense, includes amortization of identifiable intangible assets arising from our acquisitions.
- (22) Average common equity for the quarter-to-date period is computed by adding the total common equity attributable to Raymond James Financial, Inc. as of the date indicated to the prior quarter-end total, and dividing by two, or in the case of average tangible common equity, computed by adding tangible common equity as of the date indicated to the prior quarter-end total, and dividing by two. For the year-to-date period, average common equity is computed by adding the total common equity attributable to Raymond James Financial, Inc. as of each quarter-end date during the indicated period to the beginning of year total, and dividing by four, or in the case of average tangible common equity, computed by adding tangible common equity as of each quarter-end date during the indicated period to the beginning of year total, and dividing by four. Adjusted average common equity is computed by adjusting for the impact on average common equity of the non-GAAP adjustments, as applicable for each respective period. Adjusted adjustments, as applicable for each respective period.